# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

A F	or th	e 201	4 calendar year, or tax year begin	ning 10/01, <b>2014</b>	, and endin	g		09/30	, <b>20</b> <sub>15</sub>	
_			C Name of organization				D Employer id	entification	number	
<b>D</b> C	heck if ap		THE UNITED STATES HOLO	CAUST MEMORIAL MUSEUM						
	Addre chang		Doing Business As				52-1309	9391		
	Name	change	Number and street (or P.O. box if mail is r	not delivered to street address)	Room/suite		E Telephone n	umber		
	Initial	return	100 RAOUL WALLENBERG F	PLACE, S.W.			(202) 48	8-0481		
	-	inated	City or town, state or province, country, a	nd ZIP or foreign postal code						
	Amer	n	WASHINGTON, DC 20024			$\overline{}$	<b>G</b> Gross receip		23,115	<del>-</del>
	Applie pendi	cation ing	F Name and address of principal officer:	SARA J. BLOOMFIELD			H(a) Is this a gro subordinates	up return for ?	Yes	X No
			100 RAOUL WALLENBERG F				H(b) Are all suboro			No
<u> </u>		empt st		) <b>(</b> insert no.) 4947(a)(1)	or 52	7	If "No," attac	ch a list. (see	instructions)	
_			WWW.USHMM.ORG				H(c) Group exem			
				Association X Other ▶U.S. GOVT	L Year of	formati	on: 1980 <b>M</b>	State of leg	al domicile:	: DC
P	art I		mmary							
	1	Briefly	y describe the organization's mission or	most significant activities: SEE SC	CHEDULE	0				
Governance										
rna	_		<del></del>							
ove	2		k this box  if the organization di	·				1 1		60
	3	Numb	per of voting members of the governing	body (Part VI, line 1a)				3		60.
es &	4		per of independent voting members of the					4		60.
ctivities &	5		number of individuals employed in cale					5		421.
Ę	6	Total	number of volunteers (estimate if necess	ary)				6		485.
⋖			unrelated business revenue from Part VI					7a		3,937
	b	Net u	nrelated business taxable income from F	Form 990-T, line 34		<u></u>		7b		3,937
							Prior Year		Current Y	
ē	8	Contri	ibutions and grants (Part VIII, line 1h)	COP	Y FOR	1	11,096,80		150,629	<u>₹,760</u> .
en	9	Progra	am service revenue (Part VIII, line 2g)	· · · · · · · · · · · · · · · · · · ·	ISPECTION			0		
Revenue	10	iiivesi	imeni income (Part VIII, column (A), line	s 3, 4, and 7d)			15,287,78		10,302	
	11		revenue (Part VIII, column (A), lines 5,				2,305,78			3,938 <sub>.</sub>
	12		revenue - add lines 8 through 11 (must			1	28,690,37		163,506	
	13		s and similar amounts paid (Part IX, colu				622,70		41′	7,075
	14		its paid to or for members (Part IX, colur					0		
es	15		es, other compensation, employee bene				51,453,42		53,523	
Expenses	16a		ssional fundraising fees (Part IX, column				3,499,55	53.	1,41	<u>7,701</u> .
Ϋ́	b		fundraising expenses (Part IX, column (E					_		
_	17		expenses (Part IX, column (A), lines 11a				46,134,20		49,292	
	18	Total	expenses. Add lines 13-17 (must equal	Part IX, column (A), line 25)			01,709,87		104,650	
- 10	19	Rever	nue less expenses. Subtract line 18 from	line 12			26,980,50		58,85	
ts o							ning of Current		End of Yea	
sset	20						45,406,89		474,769	
Net Assets or Fund Balances	21		liabilities (Part X, line 26)				38,099,84		38,68	
			ssets or fund balances. Subtract line 21	from line 20		4	07,307,04	16.	436,082	<u>2,441</u> .
	rt II		gnature Block							
			of perjury, I declare that I have examined this complete. Declaration of preparer (other than					f my knowle	edge and b	elief, it is
Sig	ın		Signature of officer				Date			
He		'		G70			Date			
			POLLY POVEJSIL HEATH	CFO						
			Type or print name and title  Type preparer's name	Preparer's signature	Date			if PTIN		
Paid	ł			i Toparei a aignature	Date		Check	ן יי ו	0001505	7
	parer	MIK				1	self-employ	1 2 0 0	001737	
Use	Only		sname BDO USA, LLP					13-538		
N 4	, 4h c '		s address 8401 GREENSBORO DRIVE, S				Phone no.	703-89		
_			cuss this return with the preparer shown			<u></u>		X		No (2244)
ror	rape	rwork	Reduction Act Notice, see the separate	e instructions.					Form <b>99</b>	<b>U</b> (2014)

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	Briefly describe	e the organization's mission	:		
	SEE SCHEDU	LE U			
2	prior Form 990	or 990-EZ?	icant program services during the yea		Yes X No
3		be these new services on S nization cease conducting	chedule O. , or make significant changes in h	ow it conducts, any program	
	services?				Yes X No
4	Describe the expenses. Sec	organization's program sertion 501(c)(3) and 501(c)	rvice accomplishments for each of it (4) organizations are required to report each program service reported.		
			including grants of \$		)
			OCAUST, THE UNITED STATES		
			IZENS AND LEADERS WORLDWID: DCIDE, AND PROMOTE HUMAN D		
			HE MUSEUM'S PERMANENT PLACE		
			EACHING EDUCATIONAL PROGRA		
			BLE BY GENEROUS DONORS. (	SEE SCHEDULE	
	O FOR CONT	INUATION)			
4b	(Code:	) (Expenses \$	including grants of \$	) (Revenue \$	)
4c	(Code:	) (Expenses \$	including grants of \$	) (Revenue \$	)
4d		services (Describe in Sche including gra			

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Part	Checklist of Required Schedules		Vaa	N-
	In the case s'est's a decas' had 'n earlier 504(2)(0) as 4047(2)(4) (atheretical action of several class) of 1010(2)		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		3.5	
_	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	_		
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
_	complete Schedule D, Part III	8	X	-
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more		37	
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	44.		v
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
u	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		Х
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization report an amount for other habilities in Fart X, line 25: If res, complete Schedule D, Fart X  Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116	- 1	
'	the organization's separate of consolidated financial statements for the tax year include a roomote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
120	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"	111	- 1	
120	complete Schedule D, Parts XI and XII.	12a	Х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	124	- 21	
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34		Х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? <b>Note</b> . All Form 990 filers are required to complete Schedule O	l	Х	

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#### Part V Statements Regarding Other IRS Filings and Tax Compliance 196 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable. 1a 0 b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable \_\_\_\_\_\_\_\_1b c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . 2a b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Χ Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? X Χ **b** If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial Χ **b** If "Yes," enter the name of the foreign country: ▶ \_\_\_\_\_\_ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts Χ 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? Χ c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the Χ organization solicit any contributions that were not tax deductible as charitable contributions? 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods Χ and services provided to the payor? 7a Χ **b** If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was 7с Х X e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Χ 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . . 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 14a Did the organization receive any payments for indoor tanning services during the tax year? Χ b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

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Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year <u>1a</u> 60			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 60			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶_NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section	501(	c)(3)s	only)
	available for public inspection. Indicate how you made these available. Check all that apply.			
	X    Own website    X    Upon request    Other (explain in Schedule 0)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	policy	, and
	financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and record	s: <b>▶</b>		
	OFFICE OF FINANCE 100 RAOUL WALLENBERG PLACE, S.W. WASHINGTON, DC 20024 2024880400			

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#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any	box,	unles	s pe	more more	e than o	an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
_(1)TOM_ABERNSTEIN	5.00									
CHAIRMAN, COUNCIL	0	X		Χ				0	0	0
_(2)JOSHUA BBOLTENVICE CHAIRMAN COUNCIL	$\frac{3.00}{0}$	X		Х				0	0	0
(3)ELLIOTT ABRAMS	1.00									
COUNCIL MEMBER	0	Х						0	0	0
(4)MATTHEW L. ADLER	1.00									
COUNCIL MEMBER	0	X						0	0	0
(5)ELISA SPUNGEN BILDNER	1.00									
COUNCIL MEMBER	0	X						0	0	0
_(6)LEE T. BYCEL	1.00									
COUNCIL MEMBER	0	X						0	0	0
_(7)MICHAEL CHERTOFF	2.00									
COUNCIL MEMBER	0	X						0	0	0
_(8)DIANA_SHAW_CLARK	1.00									
COUNCIL MEMBER	0	X						0	0	0
(9)WILLIAM J. DANHOF	1.00									
COUNCIL MEMBER	0	X						0	0	0
(10) SHEFALI RAZDAN DUGGAL	1.00									
COUNCIL MEMBER	0	X						0	0	0
(11)KITTY DUKAKIS	1.00	,								_
COUNCIL MEMBER	1.00	X						0	0	0
(12)JOHN FARAHI COUNCIL MEMBER								0	0	0
	2.00	X						0	0	
(13)TODD A. FISHER  COUNCIL MEMBER	2.00	Х						0	0	0
(14)JONATHAN SAFRAN FOER	1.00									
COUNCIL MEMBER	0	Х						0	0	0

Form **990** (2014)

JSA.

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Pa	rt VII Section A. Officers, Directors, Tru	ustees, Ke	y En	ıplo	yee	es,	and F	lig	hest Compensat	ed Employees (d	continue	d)	
	(A) Name and title	(B) Average hours per week (list any hours for related	box,	unles er and	s pe	ition more rson irect	e than of is both or/trust	an ee)	(D)  Reportable compensation from the	(E) Reportable compensation from related organizations	am com	(F) timated ount of other censation	
		organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	orga and	anization	t
15	AMY R. FRIEDKIN	1.00											
	COUNCIL MEMBER	0	X						0	0			0
16	K. CHAYA FRIEDMAN	1.00								_			_
	COUNCIL MEMBER	0	X						0	0			0
17	NANCY B. GILBERT	1.00											0
10	COUNCIL MEMBER	1 00	X						0	0			0
T.8	MARK D. GOODMAN	1.00	,							0			0
10	COUNCIL MEMBER SAMUEL N. GORDON	1.00	X						0	0			0
19	COUNCIL MEMBER	1.00	X						0	0			0
20	SANFORD L. GOTTESMAN	2.00	Λ							0			
20	COUNCIL MEMBER	2.00	X						0	0			0
21	JOSEPH D. GUTMAN	1.00	21							0			
==:	COUNCIL MEMBER	0	X						0	0			0
22	CHERYL F. HALPERN	1.00											
:	COUNCIL MEMBER	0	Х						0	0			0
23	BETH HEIFETZ	1.00											
	COUNCIL MEMBER	0	Х						0	0			0
24	ALLAN M. HOLT	2.00											
	COUNCIL MEMBER	0	Х						0	0			0
25	JANE H. JELENKO	1.00											
	COUNCIL MEMBER	0	Х						0	0			0
1b	Sub-total							$\blacktriangleright$	0	0			0
	Total from continuation sheets to Part VII, S	ection A						$\blacktriangleright$	2,954,932.	0	6	18,7	94.
c	Total (add lines 1b and 1c)							<b>&gt;</b>	2,954,932.	0	6	18,7	94.
2	Total number of individuals (including but not reportable compensation from the organization		hose 162		d at	OOV	e) who	o re	eceived more than	\$100,000 of			
												Yes	No
3	Did the organization list any former office employee on line 1a? If "Yes," complete Schedu										3		Х
4	For any individual listed on line 1a, is the	sum of rer	ortab	ole d	om	per	satio	n a	nd other compens	sation from the			
•	organization and related organizations gre	eater than	\$15	0,0	00?	lf	"Yes	5, "	complete Schedu	le J for such			
	individual										4	X	
5	Did any person listed on line 1a receive or												77
	for services rendered to the organization? If "Ye	es," comple	te Sch	nedu	ile J	tor	such	per	son		5		X
Se	ction B. Independent Contractors												

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 52

Part VII Section A. Officers, Directors, T		y EII	ihio			anu F	ng	1		OFILITIUE		
(A) Name and title	Average hours per week (list any hours for related organizations below dotted	box,	not ch unles er and	s per	tion more	than of is both or/trust employee	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	com fr org and	(F) stimated nount of other apensation the anization d related	of ion on d
	line)	trustee	nal trustee		oyee	Highest compensated employee				orga	anizatior	ns
26) AMY KASLOW	2.00											
COUNCIL MEMBER	0	X						0	0			(
27) ROMAN R. KENT	1.00											
COUNCIL MEMBER	0 00	X						0	0			(
28) HOWARD KONAR	2.00	3.7										,
COUNCIL MEMBER	1 00	X		$\dashv$				0	0			(
29) ALAN B. LAZOWSKI COUNCIL MEMBER	1.00	v						0	0			(
30) DEBORAH E. LIPSTADT	2.00	X						0	0			
COUNCIL MEMBER	$-\frac{2.00}{0}$	Х						0	0			(
31) SUSAN E. LOWENBERG	1.00	21										
COUNCIL MEMBER	0	Х						0	0			
32) LESLIE MEYERS	1.00							-				
COUNCIL MEMBER		Х						0	0			(
33) MICHAEL B. MUKASEY	1.00											
COUNCIL MEMBER	0	Х						0	0			(
34) DEBORAH A. OPPENHEIMER	1.00											
COUNCIL MEMBER	0	X						0	0			(
35) CHERYL PEISACH	1.00											
COUNCIL MEMBER	0	Х						0	0			(
36) DANA PERLMAN	1.00											
COUNCIL MEMBER	0	X						0	0			(
1b Sub-total												
c Total from continuation sheets to Part VII,	-											
d Total (add lines 1b and 1c)									Φ4.00.000 -f			
2 Total number of individuals (including but no reportable compensation from the organization)		162		u ab	OVE	e) wnc	) le	eceived more than	\$100,000 01			
Toportable compensation from the organization	J. P	102									Yes	No
3 Did the organization list any former off	icar directo	r or	tru	etoc	<b>.</b> .	kov o	mn	Novee or highes	t componented		103	140
employee on line 1a? If "Yes," complete Sche	dule J for suc	ch ind	lividu	ıal .						3		Х
4 For any individual listed on line 1a, is the organization and related organizations gindividual	reater than	\$15	0,00	00?	lf	"Yes	3,"	complete Schedu	le J for such	4	X	
5 Did any person listed on line 1a receive o												
for services rendered to the organization? <i>If</i> "										5		Х
Section B. Independent Contractors												
Complete this table for your five highest cor compensation from the organization. Report												_

year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Part VII Section A. Officers, Directors, T	rustees, Ke	y En	plo	yee	es,	and F	lig	hest Compensat	ed Employees (d	continue	ed)	
(A)	(B)			(0	C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for	box,	unles er and	heck ss pe d a d	rson lirect	e than o is both or/truste	an ee)	Reportable compensation from the	Reportable compensation from related organizations	com	stimated nount of other pensation	f ion
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org an	anizatio d related anizatior	on d
37) RICHARD S. PRICE	2.00											
COUNCIL MEMBER	0	X						0	0			0
38) RONALD RATNER	2.00											
COUNCIL MEMBER	0	X						C	0			0
39) GREG A. ROSENBAUM	1.00											
COUNCIL MEMBER	0	Х						0	0			0
10) MENACHEM Z. ROSENSAFT	1.00											
COUNCIL MEMBER	0	Х						0	0			0
1) MICHAEL P. ROSS	1.00											
COUNCIL MEMBER	0	X						O	0			0
2) KIRK A. RUDY	2.00											
COUNCIL MEMBER	0	Х						0	0			0
3) ELLIOT J. SCHRAGE	1.00											
COUNCIL MEMBER	0	Х						0	0			0
44) MAUREEN SCHULMAN	1.00											
COUNCIL MEMBER	0	Х						0	0			0
15) DANIEL J. SILVA	1.00											
COUNCIL MEMBER	0	Х						0	0			0
6) ANDREA LAVIN SOLOW	1.00											
COUNCIL MEMBER	0	Х						0	0			0
17) MARC R. STANLEY	1.00											
COUNCIL MEMBER	0	Х						0	0			0
1b Sub-total							<b></b>					
c Total from continuation sheets to Part VII,							•					
d Total (add lines 1b and 1c)	_						<b>&gt;</b>					
Total number of individuals (including but no reportable compensation from the organization)	t limited to t		liste				re	eceived more than	\$100,000 of			
											Yes	No
3 Did the organization list any former off employee on line 1a? If "Yes," complete Sche										3		Х
4 For any individual listed on line 1a, is the organization and related organizations of individual	reater than	\$15	50,0	00?	. If	"Yes	,"	complete Schedu	le J for such	4	X	
5 Did any person listed on line 1a receive of												
for services rendered to the organization? If										5		Х
Section B. Independent Contractors												
Complete this table for your five highest co compensation from the organization. Report												

year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Part VII Section A. Officers, Directors, Tru	ustees, Ke	y Em	plo			and H	ıgr	-	ea Employees (d	continue		
(A)	(B)			(C	-			(D)	(E)		(F)	
Name and title	Average hours per	(do r	not ch	Posi		e than on	ne	Reportable compensation	Reportable		timated nount of	
	week (list any	l '				is both a	- 1	from	compensation from related		other	
	hours for					or/truste		the	organizations	1	pensatio	n
	related organizations	Individual trustee or director	Institutional trustee	Officer	Key employee	High High	Forme	organization	(W-2/1099-MISC)	1	om the anizatior	า
	below dotted	rect	tutio	ër	emp	est o	ed	(W-2/1099-MISC)		_	d related	
	line)	or fi	nal		loye	e com				orga	anization	s
		stee	trust		Ф	pens						
			ee			Highest compensated employee						
48) MICHAEL ASHLEY STEIN	1.00											
COUNCIL MEMBER	0	Х						0	0			0
49) MICHELE TAYLOR	1.00											
COUNCIL MEMBER	0	Х						0	0			0
50) HOWARD D. UNGER	2.00											
COUNCIL MEMBER	0	Х						0	0			0
51) CLEMANTINE WAMARIYA	1.00											
COUNCIL MEMBER	0	Х						0	0			0
52) ELIE WIESEL	1.00											
COUNCIL MEMBER	0	Х						0	0			0
53) THE HONORABLE STEVE ISRAEL	.10											
COUNCIL MEMBER	0	Х						0	0			0
54) THE HONORABLE PATRICK MEEHAN	.10											
COUNCIL MEMBER	0	Х						0	0			0
55) THE HONORABLE AL FRANKEN	.10											
COUNCIL MEMBER	0	Х						0	0			0
56) THE HONORABLE ORRIN G. HATCH	.10											
COUNCIL MEMBER	0	Х						0	0			0
57) THE HONORABLE BERNARD SANDERS	.10											
COUNCIL MEMBER	0	Х						0	0			0
58) THE HONORABLE MICHAEL G. GRIMM	.10											
COUNCIL MEMBER	0	Х						0	0			0
1b Sub-total							▶					
c Total from continuation sheets to Part VII, S	ection A						$\blacktriangleright$					
d Total (add lines 1b and 1c)	<del>-</del>						$\blacktriangleright$					
2 Total number of individuals (including but not							re	ceived more than	\$100,000 of			
reportable compensation from the organization	n ▶	162	2									
											Yes	No
3 Did the organization list any former office												
employee on line 1a? If "Yes," complete Sched	ule <b>J</b> for suc	ch ind	lividu	ual .						3		X
4 For any individual listed on line 1a, is the	sum of rep	ortab	le c	omi	pen	sation	ar	nd other compens	sation from the			
organization and related organizations gro												
individual										4	Х	
5 Did any person listed on line 1a receive or	accrue co	mpen	satio	on f	ron	n any	unr	elated organization	on or individual			
for services rendered to the organization? If "Y	es," comple	te Sch	nedu	ıle J	for	such p	oers	son		5		Х
Section B. Independent Contractors												
1 Complete this table for your five highest com												
compensation from the organization. Report of	compensation	on tor	the	cal	enc	ar yea	ır e	naing with or with	nin the organization	n's tax		
year.												

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

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	(A)												
	Name and title	Average hours per week (list any hours for	box,	unles er and	Pos heck ss pe	rson lirect	e than o is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	con	(F) Estimated mount of other npensation	of ion
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org an	rom the ganizatio nd related ganization	on d
59	DANIEL J ROSEN	1.00								0			
<del></del>	COUNCIL MEMBER	1 00	X						0	U			0
00	DANIEL G. WEISS COUNCIL MEMBER	1.00	X						0				0
61	SARA J. BLOOMFIELD	40.00	Λ						0	U			
<u></u> :	DIRECTOR	0.00			Х				495,415.	0		166,6	576
62	WILLIAM S. PARSONS	40.00			21				173,113.	0	-	100,0	770.
	CHIEF OF STAFF	0			Х				190,937.	0		45,1	195.
63	MINNIE P. CARMICHAEL	40.00							22072371				
	CHIEF FINANCIAL OFFICER	0			Х				170,866.	0		21,7	701.
64	JORDAN TANNENBAUM	40.00							,				
:	CHIEF DEVELOPMENT OFFICER	0				Х			345,439.	0		59,1	130.
65	LORNA MILES	40.00											
	CHIEF MARKETING OFFICER	0				Х			231,805.	0		25,7	734.
66	TANELL COLEMAN	40.00											
_	CHIEF MUSEUM OPER OFFICER	0				Х			171,950.	0		37,3	324.
67	SARAH OGILVIE	40.00											
	CHIEF PROGRAM OFFICER	0				Х			168,490.	0		47,6	596.
68	AMY FARRIER	40.00											
	DEP,CHIEF DEV OFFICER	0					Х		240,949.	0		32,1	128.
69	ANDREA BARCHAS	40.00											
_	DIR, NORTHEAST REGION	0					Х		253,070.	0		39,2	<u> 222.</u>
	Sub-total												
	Total from continuation sheets to Part VII, S	<del>-</del>						<b>&gt;</b>					
	Total (add lines 1b and 1c)							<u> </u>		(*************************************			
2	Total number of individuals (including but not reportable compensation from the organization		nose 162		a ai	DOV	e) wnc	o re	ceived more than	\$100,000 of			
												Yes	No
3	Did the organization list any <b>former</b> office employee on line 1a? <i>If</i> "Yes," <i>complete Sched</i>										3		Х
4	For any individual listed on line 1a, is the organization and related organizations graindividual.	eater than	\$15	50,0	00?	. If	"Yes	," (	complete Schedu	le J for such	4	X	
5	Did any person listed on line 1a receive or for services rendered to the organization? If "Yo	accrue co	mpen	sati	on 1	fron	n any	uni	related organization	on or individual	5		Х

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	nplo	ye	es,	and F	lig	hest Compensat	ed Emplo	yees (c	continued	) Page <b>c</b>
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe	erson	e than o is both or/trust	an ee)	(D)  Reportable compensation from the	(E) Reportable compensation from related organizations		Estin amoi otl	nated unt of her ensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099		organ and r	the ization elated zations
70) JILL WEINBERG DIR. MIDWEST REGION	40.00					Х		276,284.		0	4	8,329.
71) JOSEPH KRAUS CHIEF INFORMATION OFFICER	40.00					Х		215,136.		0		5,768.
72) MICHAEL ABRAMOWITZ DIR, LEVINE INST OF HOL EDUC	40.00					Х		194,591.		0		9,891.
								273,372				
		-										
		-										
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)  Total number of individuals (including but not	ection A			 	· ·		> \begin{array}{c} \begin{array} \begin{array}{c} \begin{array}{c} \begin{array}{c}	peoived more than	\$100,000	of		
reportable compensation from the organization		162		u ai	DOV	e) WIIC			\$100,000	OI .		
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu											3	res No
4 For any individual listed on line 1a, is the organization and related organizations graindividual.	eater than	\$15	50,0	00?	) If	"Yes	3,"				4	X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	on f	fron	n any	un				5	Х
Section B. Independent Contractors									.,	0.000	,	
1 Complete this table for your five highest com- compensation from the organization. Report of year.												
							Т	(B)			(C)	

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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Part VIII	Statement	of	Revenue
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Check if Schedule O contains a response or note to any line in this Part VIII............. (B) (C) (D) Related or Unrelated Revenue Total revenue business excluded from tax exempt revenue function under sections 512-514 revenue Contributions, Gifts, Grants and Other Similar Amounts 1b 10,509,130 Fundraising events 6,804,646 d Related organizations 1d 1e 50,256,807 e Government grants (contributions). f All other contributions, gifts, grants, and similar amounts not included above . 1f 83,059,177 g Noncash contributions included in lines 1a-1f: \$ \_ 19,223,583. Total. Add lines 1a-1f 150,629,760 Program Service Revenue **Business Code** 2a f All other program service revenue g Total. Add lines 2a-2f . . . . . . . . . . . . . Investment income (including dividends, interest, 7,212,302. Income from investment of tax-exempt bond proceeds . 0 5 0 (i) Real (ii) Personal 6a Gross rents **b** Less: rental expenses c Rental income or (loss) . . d Net rental income or (loss) (ii) Other 7a Gross amount from sales of (i) Securities assets other than inventory 54,074,072. b Less: cost or other basis 50,980,063. and sales expenses 3,094,009. c Gain or (loss) 3,094,009. 3,094,009. Other Revenue Gross income from fundraising events (not including \$ \_\_\_\_6,804,646. of contributions reported on line 1c). See Part IV, line 18 . . . . . . . . . . . a 7,817,601 7,794,881 c Net income or (loss) from fundraising events. 22,720 22,720. 9a Gross income from gaming activities. See Part IV, line 19 a **b** Less: direct expenses c Net income or (loss) from gaming activities.\_\_\_\_\_ 10a Gross sales of inventory, less returns and allowances 1,917,265 834,911 b Less: cost of goods sold b Net income or (loss) from sales of inventory 1,082,354. 1,082,354 Miscellaneous Revenue **Business Code** IMPUTED INCOME 900099 1,182,467 1,182,467 11a 900099 **b** <u>CAFE</u> 95,125 95,125. c OTHER 900099 191,272. 191,272. **d** All other revenue 1,468,864. e Total. Add lines 11a-11d Total revenue. See instructions 163,506,072 2,456,093 -3,937 10,424,156

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a resp				
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0			
2	Grants and other assistance to domestic individuals. See Part IV, line 22	250,475.	250,475.		
	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	166,600.	166,600.		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,261,629.	726,187.	1,111,681.	423,761.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	39,161,023.	27,527,926.	6,507,062.	5,126,035.
	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	5,534,064.	3,985,171.	1,036,688.	512,205.
9	Other employee benefits	3,834,865.	2,898,051.	520,598.	416,216.
10	Payroll taxes	2,731,547.	1,891,943.	542,015.	297,589.
11	Fees for services (non-employees):				
а	Management	0			
b	Legal	7,598.		7,598.	
c	Accounting	169,896.		169,896.	
	Lobbying	0			
	Professional fundraising services. See Part IV, line 17.	1,417,701.			1,417,701.
	Investment management fees	1,196,324.		1,051,884.	144,440.
	Other. (If line 11g amount exceeds 10% of line 25, column				
3	(A) amount, list line 11g expenses on Schedule O.) ATCH 2	25,999,776.	18,351,840.	3,895,269.	3,752,667.
12	Advertising and promotion	0			
13	Office expenses	3,222,162.	2,730,831.	66,618.	424,713.
14	Information technology	2,683,643.		2,683,643.	
15	Royalties	0		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
16	Occupancy	4,717,759.	4,290,339.	7,445.	419,975.
17	Travel	1,876,416.	1,576,306.	35,276.	264,834.
	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	=,0:0,000	3372.33	
19	Conferences, conventions, and meetings	426,705.	297,873.	14,851.	113,981.
20	Interest	0	,	,	-,
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	6,661,561.	6,626,853.	17,580.	17,128.
23	Insurance	338,855.	219,070.	119,785.	, , , , , , , , , , , , , , , , , , , ,
24	Other expenses. Itemize expenses not covered	,		, .	
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
_	POSTAGE	1,213,388.	215,083.	8.	998,297.
_	EQUIPMENT	668,679.	626,808.	36,248.	5,623.
	COLLECTION	109,776.	109,776.	33,210.	
		20277701	20277701		
	All other expenses				
	-	104,650,442.	72,491,132.	17,824,145.	14,335,165.
	Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720)	104,650,442.	12,471,132.	17,024,143.	14,333,103.
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Form 990 (2014)

Part X Ba Page **11** 

## **Balance Sheet**

		Check if Schedule O contains a response or	note	to any line in this Pa	rt X		
					(A)		(B)
					Beginning of year		End of year
	1	Cash - non-interest-bearing			20,801,057.	1	23,749,866.
	2	Savings and temporary cash investments			0	2	0
	3	Pledges and grants receivable, net			45,229,340.	3	51,689,819.
	4	Accounts receivable, net			0	4	0
	5	Loans and other receivables from current and	forme	r officers, directors,			
		trustees, key employees, and highest co	ompei	nsated employees.			
		Complete Part II of Schedule L Loans and other receivables from other disqualified pers			0	5	0
	6	Loans and other receivables from other disqualified pers 4958(f)(1)), persons described in section 4958(c)(3)(B)	ons (as	s defined under section			
		and sponsoring organizations of section 501(c)(9) volu					
S		organizations (see instructions). Complete Part II of Sche	dule L		0	6	0
Assets	7	Notes and loans receivable, net			0	7	0
As	8	Inventories for sale or use			0	8	0
	9	Prepaid expenses and deferred charges			0	9	0
	10 a	Land, buildings, and equipment: cost or					
			10a				
		Less: accumulated depreciation	10b	128,400,706.	75,781,923.		78,638,876.
	11	Investments - publicly traded securities		ATCH 3	241,969,787.	11	249,958,135.
	12	Investments - other securities. See Part IV, line 11			59,856,088.	12	69,204,053.
	13	Investments - program-related. See Part IV, line 11			0		0
	14	Intangible assets			1,768,696.	14	
	15	Other assets. See Part IV, line 11			445,406,891.	15	1,529,109.
_	16 17	Total assets. Add lines 1 through 15 (must equal			12,234,820.	16 17	474,769,858. 10,346,461.
	18	Accounts payable and accrued expenses	12,234,020.		10,340,401.		
	19	Grants payable Deferred revenue		0	19	0	
	20	Tax-exempt bond liabilities		0	20	0	
s	21	Escrow or custodial account liability. Complete Pa	art IV (	of Schedule D	0	21	0
Liabilities	22	Loans and other payables to current and for	-		-		
abil		trustees, key employees, highest compen					
Ë		disqualified persons. Complete Part II of Schedule			0	22	0
	23	Secured mortgages and notes payable to unrelate			0	23	0
	24	Unsecured notes and loans payable to unrelated			0	24	0
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lines	17-2	4). Complete Part X			
		of Schedule D			25,865,025.	25	28,340,956.
	26	Total liabilities. Add lines 17 through 25			38,099,845.	26	38,687,417.
S		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and		chere ► X and			
Š	27	Unrestricted net assets			153,767,335.	27	141,846,107.
3ala	28	Temporarily restricted net assets			69,293,011.	28	81,743,928.
<u> </u>	29	Permanently restricted net assets			184,246,700.	29	212,492,406.
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.					
S O	20					20	
set	30 31	Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equ		ot fund		30 31	
As	32	Retained earnings, endowment, accumulated incompared in the second secon				32	
et	33	Total net assets or fund balances	oiiie,		407,307,046.	33	436,082,441.
Z	34	Total liabilities and net assets/fund balances			445,406,891.	34	474,769,858.
	J- <del>1</del>	Total habilities and het assets/fullu balances			TTJ, TUU, 091.	34	1/1,/02,000.

Form 990 (2014) Page **12** 

Part	XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1		163,5	06,0	72.	
2	Total expenses (must equal Part IX, column (A), line 25)	2		104,6	50,4	42.	
3	Revenue less expenses. Subtract line 2 from line 1	3		58,8	55,6	30.	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	4	407,3	07,0	146.	
5	Net unrealized gains (losses) on investments	5	-	-30,0	80,2	235.	
6	Donated services and use of facilities	6				0	
7	Investment expenses	7				0	
8							
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line						
	33, column (B))	10	4	436,0	82,4	41.	
Part							
	Check if Schedule O contains a response or note to any line in this Part XII					X	
					Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," ex	крlain	ı in				
	Schedule O.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X	
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	lor				
	reviewed on a separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?			2b	Х		
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed o	n a				
	separate basis, consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or		-				
	of the audit, review, or compilation of its financial statements and selection of an independent acc			2c	Х		
	If the organization changed either its oversight process or selection process during the tax year, e	xplair	n in				
	Schedule O.						
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth	n in			37	
	the Single Audit Act and OMB Circular A-133?			3a		X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und		the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits.		3b			

Form **990** (2014)

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#### SCHEDULE A (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ.

►Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2014
Open to Public

Inspection

**Employer identification number** Name of the organization THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM 52-1309391 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the 4 hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of 11 one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported organization (ii) EIN (iii) Type of organization (iv) Is the organization (v) Amount of monetary (vi) Amount of support (see (described on lines 1-9 listed in your governing other support (see above or IRC section document? instructions) instructions) (see instructions)) Yes No (A) (B) (C) (D) (E)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2014

Schedule A (Form 990 or 990-EZ) 2014 Page **2** 

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support					_	
Cale	ndar year (or fiscal year beginning in)	<b>(a)</b> 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	<b>(e)</b> 2014	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	100,764,950.	87,132,690.	112,034,058.	111,096,809.	150,629,760.	561,658,267.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	100,764,950.	87,132,690.	112,034,058.	111,096,809.	150,629,760.	561,658,267.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						02.120.200
6	shown on line 11, column (f). <b>Public support.</b> Subtract line 5 from line 4.						23,139,322.
Sec	tion B. Total Support						538,518,945.
	ndar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
7	Amounts from line 4	100,764,950.	87,132,690.	112,034,058.	111,096,809.	150,629,760.	561,658,267.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	5,438,573.	6,932,783.	7,053,158.	6,296,568.	7,208,365.	32,929,447.
9	Net income from unrelated business activities, whether or not the business is regularly carried on	-10,391.	3.	-4,625.	-14,139.	-3,937.	-33,089.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	2,141,861.	2,578,526.	1,856,571.	2,305,784.	2,573,938.	11,456,680.
11	Total support. Add lines 7 through 10						606,011,305.
12	Gross receipts from related activities, etc. (s	see instructions) .				12	
13	First five years. If the Form 990 is f organization, check this box and stop here	<u></u>		d, third, fourth,	or fifth tax yea	ar as a section	501(c)(3)
	tion C. Computation of Public Sup	•					00.06
14	Public support percentage for 2014 (li		•			14	88.86%
15	Public support percentage from 2013					15	<u>%</u>
16a	331/3% support test - 2014. If the c	-					
	this box and <b>stop here.</b> The organizati	•		•			
b	331/3% support test - 2013. If the co	_					
47-	check this box and <b>stop here.</b> The org	-					
17a	<b>10%-facts-and-circumstances test - 2</b> 10% or more, and if the organization	_					
	Part VI how the organization meets t					•	•
	organization			_		-	► □
h	10%-facts-and-circumstances test - 2						and line
b	15 is 10% or more, and if the organization	_					
	Explain in Part VI how the organizati						-
	supported organization				_	-	<b>&gt;</b>
18	Private foundation. If the organization						
	instructions						<u></u> ► <u></u>

Schedule A (Form 990 or 990-EZ) 2014 Page 3

## Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support			, ,	<u> </u>	,	
	ndar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	ŭ			•		` ` `
	organization, check this box and stop here						▶ 🔼
	tion C. Computation of Public Sup			(0)		T T	
15	Public support percentage for 2014 (line 8,					15	<u>%</u>
16	Public support percentage from 2013 Sche					16	<u>%</u>
	tion D. Computation of Investmer			10 1 (0)		14-1	0,
17	Investment income percentage for 2014 (lin					17	<u>%</u>
18	Investment income percentage from 2013					18	<u>%</u>
19 a	331/3% support tests - 2014. If the org	-					
	17 is not more than 331/3%, check thi						
b	331/3% support tests - 2013. If the orga				•		
22	line 18 is not more than 331/3 %, check		-	•			
20	Private foundation. If the organization	aid fiot check	a DUX UII IIIIE	14, 13a, 01 19t	, CHECK MIS DO	on and See mistr	uctions -

**20 P** JSA 4E1221 2.000

Schedule A (Form 990 or 990-EZ) 2014 Page **4** 

## Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).

- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
  - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
g by			
	1		
is ed	2		
er			
ıd	3a		
ie	3b		
2)	3с		
If	4a		
ın	70		
n	4b		
n ed 3)			
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s," 'N n, on			
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d	9a		
h	9b		
fit	9c		
f) g			
to	10a		
	10b		

Schedule A (Form 990 or 990-EZ) 2014

Part IV Supporting Organizations (continued) Page 5

	Supporting Organizations (Continued)			
44	Lieu the experimentian experted a gift or contribution from any of the following payone?		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?  A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
a	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part</b>			
	<b>VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.			
Secti	ion C. Type II Supporting Organizations	2		
Occii	on o. Type if oupporting organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
•	or trustees of each of the organization's supported organization(s)? <i>If "No," describe in <b>Part VI</b> how control</i>			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations		V	NI.
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	NO
	organization's tax year, (1) a written notice describing the type and amount of support provided during the prior			
	tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).			
•		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Secti	on E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	structi	ons):	
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>	otiono)		
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruc	cuons).	Yes	No
2	Activities Test. Answer (a) and (b) below.		100	110
_	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
а	the appropriate description (a) to publish the appropriation was propriate Q [6][Ver    there in Port VI identific			
а	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b> those supported organizations and explain how these activities directly furthered their exempt purposes.			
а	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined			
а	those supported organizations and explain how these activities directly furthered their exempt purposes,	2a		
	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.  Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more	2a		
	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.  Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the	2a		
	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.  Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these			
b	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.  Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2a 2b		
	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.  Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these			
b 3	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.  Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.  Parent of Supported Organizations. Answer (a) and (b) below.			
b 3 a	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.  Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.  Parent of Supported Organizations. Answer (a) and (b) below.  Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	2b		

Schedule A (Form 990 or 990-EZ) 2014 Page 6

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	izations	5	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	trust on	Nov. 20, 1970. <b>See ir</b>	structions. All
other Type III non-functionally integrated supporting organizations must con			
Section A - Adjusted Net Income		(A) Drior Voor	(B) Current Year
Section A - Adjusted Net Income		(A) Prior Year	(optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functionall	y-integra	ted Type III supporting	g organization (see
instructions).	-		

Schedule A (Form 990 or 990-EZ) 2014

Schedule A (Form 990 or 990-EZ) 2014 Page **7** 

Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	ions (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish ex			
2	Amounts paid to perform activity that directly furthers exer	ed		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	zations		
4	Amounts paid to acquire exempt-use assets	11 0		
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	<b>Total annual distributions.</b> Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in <b>Part VI</b> ). See instructions.	ino organization to roop	Onlorvo	
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
10	Line o amount divided by Line 9 amount		/::\	/:::\
;	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014:			
а				
b				
С				
d				
е	From 2013			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2014 distributable amount			
i	Carryover from 2009 not applied (see instructions)			
i	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2014 from Section			
	D, line 7: \$			
а	Applied to underdistributions of prior years			
	Applied to 2014 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2014, if			
•	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2014. Subtract lines 3h			
•	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2015. Add lines 3j			
•	and 4c.			
8	Breakdown of line 7:			
	DIEGRADOWII DI IIIIC 1.			
a h				
b				
С	Fuence from 2012			
a	Excess from 2013			

Schedule A (Form 990 or 990-EZ) 2014

Schedule A (Form 990 or 990-EZ) 2014 Page 8

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE A, PARTS I AND II:

ALTHOUGH THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM IS A FEDERAL GOVERNMENTAL UNIT DESCRIBED IN BOX 6, IT HAS CHECKED BOX 7 ON PART I AND COMPLETED THE PART II PUBLIC SUPPORT SCHEDULE SO THAT IT QUALIFIES FOR THE SPECIAL RULE CONTRIBUTION REPORTING ON SCHEDULE B.

#### Schedule B (Form 990, 990-EZ, or 990-PF)

## **Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Employer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

THE UNITED STATES I	HOLOCAUST MEMORIAL MUSEUM	52-1309391
Organization type (check or	ne):	32 1307371
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3 ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a	private foundation
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a priva	ate foundation
	501(c)(3) taxable private foundation	
General Rule  For an organization	(7), (8), or (10) organization can check boxes for both the General R on filling Form 990, 990-EZ, or 990-PF that received, during the yea y or property) from any one contributor. Complete Parts I and II. Se	ır, contributions totaling \$5,000
Special Rules		
regulations under 13, 16a, or 16b, a \$5,000 or (2) 2%  For an organization contributor, during	on described in section 501(c)(3) filing Form 990 or 990-EZ that me sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (and that received from any one contributor, during the year, total co of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ on described in section 501(c)(7), (8), or (10) filing Form 990 or 990 g the year, total contributions of more than \$1,000 exclusively for respectively.	Form 990 or 990-EZ), Part II, line entributions of the greater of (1) Z, line 1. Complete Parts I and II.  D-EZ that received from any one eligious, charitable, scientific,
	ional purposes, or the prevention of cruelty to children or animals. C	
contributor, during contributions total during the year fo <b>General Rule</b> app	on described in section 501(c)(7), (8), or (10) filing Form 990 or 990 or the year, contributions exclusively for religious, charitable, etc., pured more than \$1,000. If this box is checked, enter here the total cor an exclusively religious, charitable, etc., purpose. Do not complete lies to this organization because it received nonexclusively religious, more during the year	ontributions that were received eany of the parts unless the charitable, etc., contributions
_	at is not covered by the General Rule and/or the Special Rules does ust answer "No" on Part IV, line 2, of its Form 990; or check the bo	·

Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Name of organization THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM

Employer identification number 52-1309391

Part I	Contributors (	(see instructions).	Use duplicate cor	pies of Part I if addi	tional space is needed.
--------	----------------	---------------------	-------------------	------------------------	-------------------------

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$9,867,731.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2 _		\$12,132,269.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3 _		\$20,000,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(a)	
No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.		Total contributions	Person X Payroll Noncash (Complete Part II for
No4 (a)	Name, address, and ZIP + 4	*1,993,942.	Person Payroll Noncash (Complete Part II for noncash contributions.)
No4 (a) No.	Name, address, and ZIP + 4	\$1,993,942.  (c) Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash (Complete Part II for

Name of organization THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM

Employer identification number

52-1309391

# Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
2	SECURITIES - PUBLICLY TRADED		
		\$\$.	_09/30/2015_
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
5	SECURITIES - PUBLICLY TRADED		
		\$3,006,058.	_09/30/2015_
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	

Schedule B (Form 990, 990-EZ, 01 990-PF) (2014)	raye 🕇
Name of organization THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM	Employer identification number
	52-1309391
Part III Exclusively religious, charitable, etc., contributions to organizations describe	d in section 501(c)(7), (8), or (10)

that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the

	duplicate copies of Part III if additio	nai space is needed.				
lo. m t l	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
		(e) Transfer of gift				
	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee			
0.						
lo. n : I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
-						
		· · · · · · · · · · · · · · · · · · ·				
	(e) Transfer of gift					
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee			
О.						
n I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
· -  ·						
		(e) Transfer of gift				
		(e) Transier of gift				
	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee			
o.	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
0. 1 I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
o. n	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
o. n l	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
0. 1 1 	(b) Purpose of gift	(c) Use of gift  (e) Transfer of gift	(d) Description of how gift is held			
O. n	(b) Purpose of gift  Transferee's name, address, and	(e) Transfer of gift	(d) Description of how gift is held			

# SCHEDULE D (Form 990)

Department of the Treasury

## **Supplemental Financial Statements**

Complete if the organization answered "Yes" to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

OMB No. 1545-0047

2014

Open to Public Inspection

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization Employer identification number THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM 52-1309391 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_\_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenue included in Form 990, Part VIII, line 1 **\$**\_\_\_ ▶ \$

Page 2 Schedule D (Form 990) 2014

	rt    Organizations Maintaini	ng Collections of	Art, Historical T	reasures,	or Other Sim	ilar Assets		ed)
3	Using the organization's acquisition		other records, check	cany of the	following that	are a significa	ant use o	of its
	collection items (check all that app	oly):						
а	X Public exhibition			or exchange				
b	X Scholarly research		e Other					
С	Preservation for future general X							
4	Provide a description of the orga	nization's collections	and explain how t	hey further	the organization	n's exempt pu	irpose in	Part
	XIII.							
5	During the year, did the organization							¬
	assets to be sold to raise funds rat						Yes X	
Par	rt IV Escrow and Custodial A			ization ans	wered "Yes" to	Form 990, P	art IV, li	ne 9,
	or reported an amount o	n Form 990, Part 2	K, line 21.					
1.	le the organization an agent truct	oo gustadian ar ath	or intermediary for a	ontributions	or other accete r	oot		
ıa	Is the organization an agent, trust						Yes	No
h	included on Form 990, Part X?  If "Yes," explain the arrangement	in Part VIII and com	aloto the following tok			• • • • □	165	_ NO
D	ii res, explain the arrangement	iii Fait Aiii and Com	Diete the following tax	ne.		Amount		
•	Poginning holongo			10		Amount		
C	Beginning balance							
d	Additions during the year							
e	Distributions during the year							
f	Ending balance  Did the organization include an an	acust on Form 000	Dort V line 21 for a	1f	atadial aggrupt l	iobility?	Yes	No
2a	<u> </u>							No
	If "Yes," explain the arrangement of V Endowment Funds. Com							
Par	rt V Endowment Funds. Com	(a) Current year					Fourvoor	
1a	Beginning of year balance	262,432,971.	<b>(b)</b> Prior year 250,732,474.	(c) Two year 223,250			Four years 36,842,	
b	Contributions	29,587,355.	8,266,283.	11,677			L9,399	
	Net investment earnings, gains,	29,307,333.	0,200,203.	11,011	,009. 2,3.	10,003.	L9,399	, 0 ) 4 .
C	and losses	-7,048,625.	23,082,867.	29,326	517 21 5	71,940.	-475	077
ч	Grants or scholarships	-7,040,023.	23,002,007.	29,320	, 517. 31, 5	71,940.	-4/3	, 0 / / .
e	Other expenditures for facilities							
C	and programs	1,369,045.	18,540,417.	10 227	036 6 80	93,292.	7,488	677
f		1,196,324.	1,108,236.			37,390.	1,079	
g	End of year balance		262,432,971.				97,198	
2	Provide the estimated percentage					10,327. 13	77,190	
a	Board designated or quasi-endowr	•	, ,	coluitiii (a))	rielu as.			
	Permanent endowment > 70.							
	Temporarily restricted endowment							
·	The percentages in lines 2a, 2b, a	*	00%					
3a	Are there endowment funds not in	•		are held and	d administered fo	or the		
ou	organization by:	the possession of the	io organization that	aro noia an	a daminiotoroa re	7 410	Yes	No
	(i) unrelated organizations					3:	a(i)	X
	an I i I ii					_	a(ii)	X
b	If "Yes" to 3a(ii), are the related o	rganizations listed as	required on Schedule	R?			3b	- 21
4	Describe in Part XIII the intended					🗅	,,,	
	Complete if the organization							
	Description of property			or other basis ther)	(c) Accumulated depreciation	<b>(d)</b> Bo	ok value	
1a	Land	,	, ,	07,930.	asprodiation	1 3	3,207,9	930.
b	Buildings			16,422.	77,645,664		9,970,5	
С	Leasehold improvements		1 6	25,932.	1,611,141			791.
d	Equipment		10.0	20,792.	8,357,165		2,563,6	
е	Other			68,503.	40,786,733		2,881,5	
Tota	I. Add lines 1a through 1e. (Columi	n (d) must equal Forr					3,638,8	

Schedule D (Form 990) 2014 Page **3** 

Part VII Investments - Other Securities.	"Ves" to Form 990	, Part IV, line 11b. See Form 990, Part X, line 12.		
(a) Description of security or category	(b) Book value	(c) Method of valuation:		
(including name of security)	(b) book value	Cost or end-of-year market value		
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) MULTI-STRATEGY MUTUAL FUNDS	5,788,413.	FMV		
(B) BANK LOAN FUND	11,145,960.	FMV		
(C) EQUITY LONG/SHORT HEDGE FUNDS	19,159,484.	FMV		
(D) EVENT DRIVEN HEDGE FUNDS	32,401,925.	FMV		
(E) MULTI-STRATEGY HEDGE FUNDS	708,271.	FMV		
(F)				
(G)				
(H)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶	69,204,053.			
Part VIII Investments - Program Related. Complete if the organization answered	"Yes" to Form 990,	, Part IV, line 11c. See Form 990, Part X, line 13.		
(a) Description of investment	(b) Book value	(c) Method of valuation:		
, ,	( )	Cost or end-of-year market value		
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶				
Part IX Other Assets.				
Complete if the organization answered	"Yes" to Form 990,	, Part IV, line 11d. See Form 990, Part X, line 15.		
(a) Des	cription	(b) Book value	Э	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(8)				
(9)	45.)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	ne 15.)	<u></u>		
Part X Other Liabilities. Complete if the organization answered line 25.	"Yes" to Form 990,	, Part IV, line 11e or 11f. See Form 990, Part X,		
1. (a) Description of liability	(b) Book valu	ie .		
(1) Federal income taxes	(b) Book valu			
(2) UNEXPENDED APPROPRIATIONS	16,575,1	168.		
(3) CHARITABLE GIFT ANNUITY LIABILITY	11,459,3			
(4) INTEREST RATE SWAP LIABILITY	306,4			
(5)	300,			
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	<b>▶</b> 28,340,9	956.		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

JSA 4E1270 1.000 Schedule D (Form 990) 2014 Page 4

Part XI  Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.  Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.						
1	Total revenue, gains, and other support per audited financial statements	1	133,365,998.			
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1	133,303,990.			
a	Net unrealized gains (losses) on investments  2a -30,080,234.	-				
b	Donated services and use of facilities 278,853.	4				
C	Recoveries of prior year grants  2c	-				
d	Other (Describe in Part XIII.)	<b>-</b>	00 001 201			
e	Add lines 2a through 2d	2e	-29,801,381.			
3	Subtract line 2e from line 1	3	163,167,379.			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
a	Investment expenses not included on Form 990, Part VIII, line 7b  Other (Describe in Part XIII.)  4a 1,196,324.  4b -857,631.	-				
b C	Add lines 4e and 4h	4c	338,693.			
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		163,506,072.			
Part			103/300/0721			
rart	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	и				
1	Total expenses and losses per audited financial statements	1	104,590,603.			
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		<u> </u>			
а	Donated services and use of facilities 278,853.					
b	Prior year adjustments  2b	1				
С	Other losses   2c					
d	Other (Describe in Part XIII.)  2d 857,632.					
е	Add lines 2a through 2d	2e	1,136,485.			
3	Subtract line 2e from line 1	3	103,454,118.			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 1,196,324.					
b	Other (Describe in Part XIII.)  4b					
С	Add lines 4a and 4b	4c	1,196,324.			
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	104,650,442.			
Part XIII Supplemental Information.						
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.						
SEE	PAGE 5					

JSA 4E1271 1.000

#### Part XIII Supplemental Information (continued)

PART III, LINE 1A:

IN CONFORMITY WITH THE PRACTICE GENERALLY FOLLOWED BY MUSEUMS,

NO VALUE IS ASSIGNED TO THE COLLECTIONS IN THE STATEMENT OF FINANICAL

POSITION. PURCHASES OF COLLECTION ITEMS ARE RECOGNIZED AS

REDUCTIONS IN UNRESTRICTED NET ASSETS IN THE PERIOD OF ACQUISITION.

PROCEEDS FROM DEACCESSIONS OF COLLECTION ITEMS ARE RECOGNIZED AS

INCREASES IN THE APPROPRIATE NET ASSET CLASS AND ARE DESIGNATED

FOR FUTURE COLLECTION ACQUISITIONS.

#### PART III, LINE 4:

THE MUSEUM ACQUIRES ITS COLLECTIONS, WHICH INCLUDE WORKS OF ART,

ARTIFACTS, ARCHIVES, FILM AND VIDEO, ORAL HISTORY, AND HISTORICAL

TREASURES, BY PURCHASE OR BY DONATION. ALL COLLECTIONS ARE HELD

FOR PUBLIC EXHIBITION, EDUCATION, OR RESEARCH. THE MUSEUM'S

COLLECTION MANAGEMENT POLICY INCLUDES GUIDANCE ON THE PRESERVATION, CARE,

AND MAINTENANCE OF THE COLLECTIONS AND PROCEDURES RELATED

TO THE ACCESSION/DEACCESSION OF COLLECTION ITEMS. THE MISSION AND

PURPOSE OF THE MUSEUM'S COLLECTION IS TO PRESERVE FOR FUTURE

GENERATIONS THE PHOTOGRAPHIC, DOCUMENTARY, AND ARTIFACTUAL RECORD

OF THIS FATEFUL PERIOD IN JEWISH AND WORLD HISTORY.

#### PART V, LINE 4:

THE MUSEUM'S ENDOWMENT CONSISTS OF 80 INDIVIDUAL FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES. THE ENDOWMENT SERVES AS A PERPETUAL FUNDING SOURCE FOR THE MUSEUM.

#### Part XIII Supplemental Information (continued)

PART X, LINE 2:

THE MUSEUM ADOPTED THE PROVISIONS OF FINANCIAL ACCOUNTING STANDARDS BOARD (FASB), ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES ACCOUNTING STANDARDS CODIFICATION (ASC) 740-10, ON JULY 1, 2007. UNDER ASC 740-10, AN ORGANIZATION MUST RECOGNIZE THE TAX BENEFIT ASSOCIATED WITH TAX POSITIONS TAKEN FOR TAX RETURN PURPOSES WHEN IT IS MORE-LIKELY-THAN-NOT THAT THE POSITION WILL BE SUSTAINED. THE IMPLEMENTATION OF ASC 740-10 HAD NO IMPACT THE MUSEUM'S FINANCIAL STATEMENTS. THE MUSEUM DOES NOT BELIEVE THERE ARE ANY MATERIAL UNCERTAIN TAX POSITIONS, AND ACCORDINGLY, IT WILL NOT RECOGNIZE ANY LIABILITY FOR UNRECOGNIZED TAX BENEFITS. THE MUSEUM HAS FILED FOR AND RECEIVED INCOME TAX EXEMPTIONS IN THE JURISDICTIONS WHERE IT IS REQUIRED. ADDITIONALLY, THE MUSEUM HAS FILED INTERNAL REVENUE SERVICE (IRS) FORM 990 AND 990-T TAX RETURNS AS REQUIRED AND ALL OTHER APPLICABLE RETURNS IN THOSE JUSISDICTIONS WHERE IT IS REQUIRED. THE MUSEUM BELIEVES THAT IT IS NO LONGER SUBJECT TO U.S. FEDERAL INCOME TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2012. FOR THE YEARS ENDED SEPTEMBER 30, 2015 AND 2014, THERE WERE NO INTEREST OR PENALTIES RECORDED OR INCLUDED IN THE STATEMENT OF ACTIVITIES RELATED TO UNCERTAIN TAX POSITIONS.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

- (\$ 834,911) COST OF GOODS SOLD FOR GIFT SHOP
- (\$ 22,720) SPECIAL EVENTS COSTS
- (\$ 857,631) TOTAL TO SCHEDULE D, PART XI, LINE 4B

## Part XIII Supplemental Information (continued)

PART XII, LINE 2D - OTHER ADJUSTMENTS

- \$ 834,911 COST OF GOODS SOLD FOR GIFT SHOP
- 22,720 SPECIAL EVENTS COSTS
- \$ 857,631 TOTAL TO SCHEDULE D, PART XII, LINE 2D

# SCHEDULE F (Form 990)

# **Statement of Activities Outside the United States**

2014

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization ▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1	<b>For grantmakers.</b> Does the orga assistance, the grantees' eligibili grants or assistance?	ty for the grant	s or assistance		a used to award the	X Yes No
2	For grantmakers. Describe in assistance outside the United Sta		ganization's pr	rocedures for monitoring	the use of its grants a	and other
3	Activities per Region. (The follow	ving Part I, line	3 table can be	e duplicated if additional sp	pace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	CENTRAL AMERICA/CARIBBEAN			INVESTMENTS		46,334,063.
(2)	EUROPE			PROGRAM SERVICES	GRANTS	139,900.
(3)	NORTH AMERICA			PROGRAM SERVICES	GRANTS	18,200.
(4)	MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	GRANTS	8,500.
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a						46,500,663.
b	Total from continuation sheets to Part I					
С	Totals (add lines 3a and 3b)					46,500,663.

c Totals (add lines 3a and 3b) |
For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Dogo

Schedule F	F (Form 990) 2014	Pa
Part II	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yo	es" on Form 990

	Part IV, line 15, for any re	cipient wno receiv	ed more than \$5,000. F	art II can be	auplicated if addit	ionai space i	s needed.		
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exen	ıpt
	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	▶

3 Enter total number of other organizations or entities.

- -

Schedule F (Form 990) 2014

# Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) JUDITH & BURTON RESNICK POSTDOC FELLOWS	EUROPE/ICELAND/GREENLAND	1.	22,200.				
(2) JUDITH & BURTON RESNICK INVIT'L SCHOLAR	EUROPE/ICELAND/GREENLAND	1.	15,200.				
(3) PEARL RESNICK POSTDOCTORAL FELLOWSHIP	EUROPE/ICELAND/GREENLAND	1.	15,200.				
(4) GELMAN FELLOWSHIP ON THE HOLOCAUST	EUROPE/ICELAND/GREENLAND	1.	14,000.				
(5) LEON MILMAN MEMORIAL FELLOWSHIP	EUROPE/ICELAND/GREENLAND	1.	11,700.				
(6) L. DENNIS & SUSAN R. SHAPIRO FELLOWSHIP	EUROPE/ICELAND/GREENLAND	1.	11,700.				
(7) PHYLLIS G. AND RICHARD D. HEIDEMAN	MIDDLE EAST/NORTH AFRICA	1.	8,500.				
(8) m Lerman CTR STUDY OF JEWISH RESISTANCE	EUROPE/ICELAND/GREENLAND	1.	8,200.				
(9) MANDEL CTR ADV HOLOCAUST STUDIES EXCH SC	EUROPE/ICELAND/GREENLAND	1.	3,100.				
(10) SOSLAND FAMILY FELLOWSHIP	EUROPE/ICELAND/GREENLAND	2.	26,900.				
(11) TZIPORAH WIESEL FELLOWSHIP	NORTH AMERICA	1.	18,200.				
(12) JOYCE AND ARTHUR SCHECHTER FELLOWSHIP	EUROPE/ICELAND/GREENLAND	1.	11,700.				
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							odulo E (Form 000) 201

Schedule F (Form 990) 2014

Part IV Foreign Forms Page 4

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes		No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)		Yes	X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)		Yes	X	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)		Yes	X	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships (see Instructions for Form 8865)		Yes	X	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)		Yes	X	No

Schedule F (Form 990) 2014 Page **5** 

# Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, LINE 1

SCHOLARSHIPS, FELLOWSHIPS, AND SIMILAR AWARDS ARE GRANTED ON A

COMPETITIVE BASIS TO SUPPORT SIGNIFICANT RESEARCH AND WRITING ABOUT THE

HOLOCAUST. THE MUSEUM WELCOMES PROPOSALS FROM SCHOLARS IN ALL RELEVANT

DISCIPLINES INCLUDING HISTORY, POLITICAL SCIENCE, LITERATURE, JEWISH

STUDIES, PHILOSOPHY, RELIGION, PSYCHOLOGY, COMPARATIVE GENOCIDE STUDIES,

LAW, AND OTHERS.

#### **SCHEDULE G**

(Form 990 or 990-EZ)
Department of the Treasury

Internal Revenue Service

**Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Name of the organization

Employer identification number

THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM 52-1309391 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. 1 Mail solicitations Solicitation of non-government grants е а Х Internet and email solicitations Solicitation of government grants Χ X Phone solicitations Special fundraising events С X In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? X Yes b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (i) Name and address of individual (iv) Gross receipts (or retained by) custody or control of (or retained by) (ii) Activity or entity (fundraiser) from activity fundraiser listed in contributions? organization col. (i) Yes No 1 AΒ DATA,  $_{
m LTD}$ CONSULTING Χ 300,020 2 LAUTMAN MASKA NEILL & CO. CONSULTING X 209,690 3 INFOGROUP CONSULTING X 117,658 4 INTEGRAL-DC LLC CONSULTING Χ 134,650 SANKY COMMUNICATIONS, INC CONSULTING Χ 125,920 6 CAROL STULBERG FUNDRAISER Χ 490,150 125,317 364,833. 7 DONOR SERVICES GROUP LLC TELEMARKETI Χ 122,271 8 RAUXA DIRECT, LLC CONSULTING Χ 97,743 9 ANNE TRAVERS PRATT CONSULTING Х 95,753 10 HARVEST FRC, INC. CONSULTING X 33,000. 490,150. 1,362,022. Total  $\triangleright$ 364,833. List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II	Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more
	than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with
	gross receipts greater than \$5,000.

		gross receipts greater than \$5,0	00.			
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			MW 2015 B & A	LUNCHEON 2014	30.	(add col. (a) through
			(event type)	(event type)	(total number)	col. <b>(c)</b> )
ne						
Revenue	1	Gross receipts	2,059,438.	1,372,627.	4,385,537.	7,817,602
Re						
	2	Less: Contributions	2,059,438.	1,336,827.	3,408,382.	6,804,647
		Gross income (line 1 minus				
		line 2)		35,800.	977,155.	1,012,955
		,				
	4	Cash prizes				
	5	Noncash prizes				
ses	6	Rent/facility costs				
Expenses		,				
Ϋ́	7	Food and beverages				
듛		3 11111111				
Direct	8	Entertainment				
Ц	-					
	9	Other direct expenses			990,235.	990,235
		Cine and expenses [ ] [ ] [ ] [ ]			777,200	777,200
	10	Direct expense summary. Add lines 4	4 through 9 in column (d)	1	•	990,235
	11	Net income summary. Subtract line 1	10 from line 3 column (d	'		22,720
Pa						
1 6		than \$15,000 on Form 990-E		es to i oiiii 330, i ai	t iv, illie 19, or repo	nted more
		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(b) Dull tobe/instant		(d) Total gaming (add
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
š						
ď	1	Gross revenue				
_						
S	2	Cash prizes				
Jse						
Direct Expenses	3	Noncash prizes				
Ж						
ect	4	Rent/facility costs				
ä						
	5	Other direct expenses				
_	_		Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	No No	
	ľ		NO	140		
	7	Direct expense summary. Add lines 2	2 through 5 in column (d)	1		
	-	,	( <i>-</i> )			
	8	Net gaming income summary. Subtra	act line 7 from line 1, col	umn (d)	•	
_		Trot gaming meeme earnmary. Cabit	300 1110 1 110111 11110 1, 001	umm (u)		
9	F	nter the state(s) in which the organiza	tion conducts gaming ac	tivities.		
_		the organization licensed to conduct				Yes No
		UNI U II				
•	- 11					
	_					
10 -		Vere any of the organization's gaming	licenses revoked suspe	anded or terminated durin	ng the tax year?	Yes No
			noonooo rovokeu, auspe	mada or torrimated duri	ig and tax your:	1 co 140
	n If	res explain				
	o If	"Yes," explain:				
	o If —	res, explain.				

Sched	Iule G (Form 990 or 990-EZ) 2014 Page <b>3</b>
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	
14	Enter the name and address of the person who prepares the organization's gaming/special events books and
	records:
	Name ▶
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue? Yes No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
	amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
	Name ▶
	Address ►
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ►\$
	Description of services provided ▶
	Director/officer
17	Mandatory distributions:
a	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
	or spent in the organization's own exempt activities during the tax year ▶ \$
Par	
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information
	(see instructions).
SCH	EDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:
I)	NAME OF FUNDRAISER: AB DATA LTD
	ADDRESS: 600 AB DATA DR MILWAUKEE, WI 53217
I)	NAME OF FUNDRAISER: LAUTMAN MASKA NEILL & COMPANY
	ADDRESS: 1730 RHODE ISLAND AVE NW STE 301 WASHINGTON, DC 20036
I)	NAME OF FUNDRAISER: INTEGRAL DC LLC
	ADDRESS: 1203 19TH ST NW #500 WASHINGTON, DC 20036

Sched	ule G (Form 990 or 990-EZ) 2014
11	Does the organization conduct gaming activities with nonmembers? Yes No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
a	The organization's facility
14	An outside facility
14	records:
	Name ►
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
	amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
	Name ▶
	Address ▶
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ► \$
	Description of services provided ▶
	Director/officer Employee Independent contractor
17 a b	Mandatory distributions:  Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$
Par	
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information
	(see instructions).
I)	NAME OF FUNDRAISER: SANKY COMMUNICATIONS INC
	ADDRESS: 599 11TH AVE 6TH FLR NEW YORK, NY 10036
I)	NAME OF FUNDRAISER: CAROL STULBERG
	ADDRESS: 16307 CELINDA PL ENCINO, CA 91436
I)	NAME OF FUNDRAISER: DONOR SERVICES GROUP LLC
	ADDRESS: 6715 W SUNSET BLVD LOS ANGELES, CA 90028
I)	NAME OF FUNDRAISER: INFOGROUP

Sche	dule G (Form 990 or 990-EZ) 2014			Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entit			
	formed to administer charitable gaming?		Yes	No
13	Indicate the percentage of gaming activity conducted in:			
. а	The organization's facility	132		%
b				
	Enter the name and address of the person who prepares the organization's gaming/special events book			
14	records:	s and		
	Name ▶			
	Address ►			
15 a	Does the organization have a contract with a third party from whom the organization receives of	_		
	revenue?		Yes	No
b		and the		
	amount of gaming revenue retained by the third party ▶ \$			
С	If "Yes," enter name and address of the third party:			
	Name ▶			
	Address ►			
16	Gaming manager information:			
	Name ▶			
	Gaming manager compensation ▶ \$			
	Description of services provided ▶			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
а		ceeds to	)	
	retain the state gaming license?			No
h	Enter the amount of distributions required under state law to be distributed to other exempt organic	nizations		
D	or spent in the organization's own exempt activities during the tax year > \$	mzations	,	
Dar	t IV Supplemental Information. Provide the explanation required by Part I, line 2b, columns	(iii) and	(v) and	
ıaı	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition			
	(see instructions).	iai iiiioii	madon	
	ADDRESS: 200 PEMBERWICK RD GREENWICH, CT 06830			
I)	NAME OF FUNDRAISER: RAUXA DIRECT LLC			
	ADDRESS: 275A MCCORMICK AVE COSTA MESA, CA 92626			
I)	NAME OF FUNDRAISER: ANNE TRAVERS PRATT			
	ADDRESS: 64 GOOSE HOLD RD NEW LONDON, NH 03257			
I)	NAME OF FUNDRAISER: HARVEST FRC INC			
	ADDRESS: 82 COLONIAL DR NEWTOWN, PA 18940			
	22 22 22 22 22 22 22 22 22 22 22 22 22			

Sched	lule G (Form 990 or 990-EZ) 2014 Page <b>3</b>
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
	amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
	Nama N
	Name ►
	Address ▶
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ▶\$
	Description of services provided ▶
	Director/officer
17	Mandatory distributions:
'' a	Is the organization required under state law to make charitable distributions from the gaming proceeds to
-	retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
	or spent in the organization's own exempt activities during the tax year ▶ \$
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).
SCH	EDULE G, PART I, LINE 2B, COLUMN (V): CONTRACTORS FOR FUNDRAISING
ACT	IVITIES: THE CONSULTANTS AND TELEMARKETERS LISTED ADVISE AND ASSIST
THE	MUSEUM IN FUNDRAISING AND MARKETING STRATEGY. THE MUSEUM DOES NOT TIE
DON	ATIONS TO THE ADVICE GIVEN BY THE CONTRACTORS.

Sched	ule G (Form 990 or 990-EZ) 2014 Page <b>3</b>
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and
	records:
	Nama N
	Name ▶
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue? Yes No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
	amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
	Name N
	Name ▶
	Address ►
	Address ▶
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ▶\$
	Description of services provided ▶
	Director/officer Employee Independent contractor
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
	or spent in the organization's own exempt activities during the tax year  \$ \\ \ \\$
Part	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information
	(see instructions).
SCH	EDULE G, PART I, LINE 3
LIC	ENSING FOR FUNDRAISING ACTIVITIES:
AS 2	AN INDEPENDENT ESTABLISHMENT OF THE UNITED STATES GOVERNMENT, AND
PUR	SUANT TO THE SUPREMACY CLAUSE OF THE U.S. CONSTITUTION, THE MUSEUM
IS 1	NOT SUBJECT TO STATE OR DISTRICT OF COLUMBIA REGULATION OF THE
MITC	FIMIC FUNDDATCING ACTIVITY. THE MICEUM CAN DEDECOM FUNDDATCING
MUS.	EUM'S FUNDRAISING ACTIVITY; THUS, THE MUSEUM CAN PERFORM FUNDRAISING
ACT	IVITIES IN ANY STATE.

# SCHEDULE I (Form 990)

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Employer identification number

THE UNITED STATES HOLOCAUST MEMOR	IAL MUSEUN	N				52-1309391	
Part I General Information on Grants ar	d Assistanc	е					
<ol> <li>Does the organization maintain records to see the selection criteria used to award the gran</li> <li>Describe in Part IV the organization's process.</li> </ol>	its or assistanc	e?					X Yes No
Part II Grants and Other Assistance to I Part IV, line 21, for any recipient	Domestic Organization	ganizations ar more than \$5	nd Domestic Gov ,000. Part II can I	vernments. Combe duplicated if a	plete if the organiz additional space is r	ation answered "Yeneeded.	es" to Form 990,
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
_(1)							
(2)							
(3)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
<ul><li>2 Enter total number of section 501(c)(3) at</li><li>3 Enter total number of other organizations</li></ul>	nd governmen	t organizations	listed in the line 1 t	able			
Line total number of other organizations	noted in the III	ie i labie			<del></del>	<u> </u>	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2014)

Page 2

Schedule I (Form 990) (2014)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 INA LEVINE INVITATIONAL SCHOLAR FELLOWSHIP	1.	49,000.			
2 SOSLAND FAMILY FELLOWSHIP	1.	11,700.			
3 TZIPORAH WIESEL FELLOWSHIP	1.	18,000.			
4 NORMAN RAAB FOUNDATION FELLOWSHIP	2.	28,500.			
5 GUNZENBERG-REICHMAN FAMILY FELLOWSHIP SLOVAKIA	1.	21,500.			
6 J.B. AND MAURICE C. SHAPIRO SENIOR SCHOLAR-IN-RESI	1.	16,500.			
7 JOYCE AND ARTHUR SCHECHTER FELLOWSHIP	1.	3,500.			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Schedule I (Form 990) (2014)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 CONF ON JEWISH MATERIAL CLAIMS AGAINST GERMANY	1.	15,200.			
2 STEPHEN B. BARRY MEMORIAL FELLOWSHIP	2.	14,500.			
3 mandel ctr for adv hol. Studies visiting fellow	2.	12,875.			
4 LIFE REBORN FELLOWSHIP	1.	11,000.			
5 ROBERT A. SAVITT FELLOWSHIP	1.	11,000.			
6 margit meissner fellowship study of the holocaust	1.	8,200.			
7 BEN AND ZELDA COHEN FELLOWSHIP	1	7,500.			

**Part IV** Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Page 2

Schedule I (Form 990) (2014)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 UKRAINIAN JEWISH ENCOUNTER INITIATIVE FELLOWSHIP	1	7 500			
UKRAINIAN JEWISH ENCOUNTER INITIATIVE FELLOWSHIP	1.	7,500.			
2 TAKIFF FOUNDATION FELLOWSHIP	1.	7,000.			
3 ALEXANDER GRASS MEMORIAL FELLOWSHIP	1.	7,000.			
4					
•					
5					
6					
7					

**Part IV** Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

SCHEDULE I, PART I, LINE 2: USE OF GRANT FUNDS IN THE US:

SCHOLARSHIPS, FELLOWSHIPS, AND SIMILAR AWARDS ARE GRANTED ON A

COMPETITIVE BASIS TO SUPPORT SIGNIFICANT RESEARCH AND WRITING ABOUT THE

HOLOCAUST. THE MUSEUM WELCOMES PROPOSALS FROM SCHOLARS IN ALL RELEVANT

DISCIPLINES INCLUDING HISTORY, POLITICAL SCIENCE, LITERATURE, JEWISH

STUDIES, PHILOSOPHY, RELIGION, PSYCHOLOGY, COMPARATIVE GENOCIDE STUDIES,

LAW, AND OTHERS.

# **SCHEDULE J** (Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

**Open to Public** Inspection

THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM Part I Questions Regarding Compensation

Employer identification number 52-1309391

12	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form		Yes	No
ıu	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	X First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line			
	1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X   Compensation committee     X   Written employment contract			
	X   Independent compensation consultant   X   Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only costion FO4/c)/2) FO4/c)/4) and FO4/c)/20) aggregations must complete lines F. O.			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
5	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		X
D	If "Yes" to line 5a or 5b, describe in Part III.	35		21
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
-	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred in prior Form 990
SARA J. BLOOMFIELD	(i)	445,900.	25,000.	24,515.	156,200.	10,476.	662,091.	0
1 DIRECTOR	(ii)	0	(	C	0	0	0	0
WILLIAM S. PARSONS	(i)	136,641.	29,966.	24,330.	28,522.	16,673.	236,132.	0
2 CHIEF OF STAFF	(ii)	0	(	C	0	0	O	0
MINNIE P. CARMICHAEL	(i)	151,228.	6,000.	13,638.	19,701.	2,000.	192,567.	0
3 CHIEF FINANCIAL OFFICER	(ii)	0	(	C	0	0	0	0
JORDAN TANNENBAUM	(i)	290,855.	30,000.	24,584.	31,200.	27,930.	404,569.	0
4 CHIEF DEVELOPMENT OFFICER	(ii)	0	(	C	0	0	0	0
LORNA MILES	(i)	213,218.	16,000.	2,587.	17,258.	8,476.	257,539.	0
5 CHIEF MARKETING OFFICER	(ii)	0	(	C	0	0	0	0
TANELL COLEMAN	(i)	143,122.	10,000.	18,828.	28,208.	9,116.	209,274.	0
6 CHIEF MUSEUM OPER OFFICER	(ii)	0	(	C	0	0	0	0
SARAH OGILVIE	(i)	134,318.	10,000.	24,172.	28,523.	19,173.	216,186.	0
7 CHIEF PROGRAM OFFICER	(ii)	0	(	C	0	0	0	0
AMY FARRIER	(i)	212,853.	17,840.	10,256.	25,787.	6,341.	273,077.	0
8 DEP, CHIEF DEV OFFICER	(ii)	0	(	C	0	0	О	0
ANDREA BARCHAS	(i)	207,377.	21,207.	24,486.	28,246.	10,976.	292,292.	0
9 DIR, NORTHEAST REGION	(ii)	0	(	C	0	0	О	0
JILL WEINBERG	(i)	223,191.	30,000.	23,093.	30,176.	18,153.	324,613.	0
10 <sup>DIR.</sup> MIDWEST REGION	(ii)	0	(	C	0	0	О	0
JOSEPH KRAUS	(i)	197,466.	6,000.	11,670.	25,988.	19,780.	260,904.	0
11 <sup>CHIEF</sup> INFORMATION OFFICER	(ii)	0	(	0	0	0	0	0
MICHAEL ABRAMOWITZ	(i)	163,069.	10,000.	21,522.	23,161.	26,730.	244,482.	0
12DIR, LEVINE INST OF HOL EDUC	(ii)	0	(	) (	0	0	0	0
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							adula 1 (Farm 000) 2014

Schedule J (Form 990) 2014 Page 3

#### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

PARTICIPATION IN SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN: THE U.S.

HOLOCAUST MEMORIAL MUSEUM ESTABLISHED A SECTION 457(F) PLAN FOR SARA

BLOOMFIELD ON JANUARY 1, 2014. THE EMPLOYER CONTRIBUTIONS UNDER THIS PLAN

ARE SUBJECT TO A SUBSTANTIAL RISK OF FORFEITURE. AMOUNTS DEFERRED UNDER

THE PLAN ARE REPORTED ON SCHEDULE J, PART II, COLUMN C.

PART I, LINE 1A:

THE MUSEUM DIRECTOR'S EMPLOYMENT CONTRACT PERMITS REIMBURSEMENT FOR
BUSINESS CLASS TRAVEL FOR FLIGHTS FOUR HOURS OR LONGER. FOR PLANES WITH
ONLY TWO CLASSES OF SEATING, FIRST CLASS TRAVEL IS REIMBURSABLE FOR THESE
LONGER FLIGHTS.

# **SCHEDULE M** (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

**Open To Public** Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Name	of the organization				Employer	identification	numbe	r	
THE	UNITED STATES HOLOCAUST	MEMORIAI	L MUSEUM		52	-1309391			
Par	Types of Property								
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contributi amounts reported ( Form 990, Part VIII, lii	on .	Method of noncash cont			
1	Art - Works of art	Х	490.		0				
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household								
	goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded	Х	210.	19,223,5	83. S	ELLING P	RICE		
10	Securities - Closely held stock								
11	Securities - Partnership, LLC,								
	or trust interests								
12	Securities - Miscellaneous								
13	Qualified conservation								
	contribution - Historic								
	structures								
14	Qualified conservation								
	contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial								
17	Real estate - Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts								
25	Other ►( )								
26	Other ►()								
27	Other ►()								
28	Other ►()								
29	Number of Forms 8283 received		•			_			
	which the organization completed F	Form 8283,	Part IV, Donee Acknowledg	jement	[2	!9	1		
								Yes	No
30a	During the year, did the organizat								
	28, that it must hold for at least th						20-		37
	to be used for exempt purposes for		olding period?				30a		X
	If "Yes," describe the arrangement in		taman mallan (bar ea l	- 4h					
31	Does the organization have a				-		24	7.7	
	contributions?						31	Х	
32a	Does the organization hire or use	•	-	• •			20-		7.7
	contributions?						32a		X
	If "Yes," describe in Part II.		a a luma n (a) far a trus a at a sa	والمعاملين ومؤريلومو	mm (=\ '=	ا د داه ماد دا			
33	If the organization did not report an describe in Part II.	i amount in	column (c) for a type of pro	perty for which colu	ıırı (a) IS	, спескеа,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2014)

Schedule M (Form 990) (2014) Page **2** 

Part II Suppleme

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 33: PART I, LINE 1, COLUMN (C):

WORKS OF ART FOOTNOTE: IN CONFORMITY WITH THE PRACTICE GENERALLY

FOLLOWED BY MUSEUMS, NO VALUE IS ASSIGNED TO THE COLLECTIONS IN

THE STATEMENT OF FINANCIAL POSITION. PURCHASES OF COLLECTION

ITEMS ARE RECOGNIZED AS REDUCTIONS IN UNRESTRICTED NET ASSETS IN

THE PERIOD OF ACQUISITION. PROCEEDS FROM DEACCESSIONS OF COLLECTION

ITEMS ARE RECOGNIZED AS INCREASES IN THE APPROPRIATE NET ASSET

CLASS AND ARE DESIGNATED FOR FUTURE COLLECTION ACQUISITIONS.

#### PART I, LINE 33:

REVENUES FROM NONCASH PROPERTIES: IN CONFORMITY WITH THE PRACTICE GENERALLY FOLLOWED BY MUSEUMS, NO VALUE IS ASSIGNED TO THE COLLECTIONS DONATED TO THE MUSEUM IN THE STATEMENT OF ACTIVITIES. THE AMOUNTS SHOWN IN PART I, COLUMN B REPRESENT THE NUMBER OF CONTRIBUTIONS RECEIVED, NOT THE NUMBER OF CONTRIBUTED ITEMS. IT IS IMPRACTICAL FOR THE MUSEUM TO QUANTIFY THE NUMBER AND TYPE OF DONATIONS IT RECEIVES FOR ITS COLLECTIONS. THE MUSEUM'S HOLDINGS INCLUDE: ART - PERIOD DRAWINGS, PRINTS, SCULPTURE, POSTERS, & OTHER CREATIVE WORKS; BOOKS & PAMPHLETS; BROADSIDES, ADVERTISEMENTS, & MAPS; FILM AND VIDEO - HISTORICAL FOOTAGE, AUDIO & VIDEO ORAL TESTIMONIES, MUSIC & SOUND RECORDINGS; FURNISHING, ARCHITECTURAL FRAGMENTS, MODELS, MACHINERY, & TOOLS; MICROFILM & MICROFICHE OF GOVERNMENT DOCUMENTS & OTHER OFFICIAL RECORDS; PERSONAL EFFECTS, RITUAL OBJECTS, JEWELRY, MUSICAL INSTRUMENTS, & NUMISMATICS (CURRENCY); PERSONAL PAPERS - DOCUMENTS, CORRESPONDENCE, MEMOIRS, SCRAPBOOKS, PHOTOGRAPHS, & PHOTO ALBUMS; AND TEXTILES - UNIFORMS,

8665IR 701M

Schedule M (Form 990) (2014) Page **2** 

Part II Supplen

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

COSTUMES, CLOTHING, BADGES, ARMBANDS, FLAGS, & BANNERS.

Schedule M (Form 990) (2014)

### SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2014

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization

Employer identification number

52-1309391

FORM 990, PART I, ITEM K, OTHER ORGANIZATION TYPE:

INDEPENDENT ESTABLISHMENT OF THE U.S. GOVERNMENT

THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

AMERICA'S NATIONAL INSTITUTION FOR THE DOCUMENTATION, STUDY, AND

INTERPRETATION OF HOLOCAUST HISTORY AND THE COUNTRY'S MEMORIAL TO THE

MILLIONS OF PEOPLE MURDERED DURING THE HOLOCAUST.

FORM 990, PART III, LINE 1 - PROGRAM SERVICE ACCOMPLISHMENT CONTINUATION DESCRIPTION OF THE ORGANIZATION'S MISSION:

THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM IS AMERICA'S NATIONAL

INSTITUTION FOR THE DOCUMENTATION, STUDY, AND INTERPRETATION OF HOLOCAUST

HISTORY, AND SERVES AS THIS COUNTRY'S MEMORIAL TO THE MILLIONS OF PEOPLE

MURDERED DURING THE HOLOCAUST.

THE HOLOCAUST WAS THE STATE-SPONSORED, SYSTEMATIC PERSECUTION AND ANNIHILATION OF EUROPEAN JEWS BY NAZI GERMANY AND ITS COLLABORATORS BETWEEN 1933 AND 1945. JEWS WERE THE PRIMARY VICTIMS - SIX MILLION WERE MURDERED; GYPSIES, THE HANDICAPPED AND POLES WERE ALSO TARGETED FOR DESTRUCTION OR DECIMATION FOR RACIAL, ETHNIC, OR NATIONAL REASONS.

MILLIONS MORE, INCLUDING HOMOSEXUALS, JEHOVAH'S WITNESSES, SOVIET PRISONERS OF WAR AND POLITICAL DISSIDENTS, ALSO SUFFERED GRIEVOUS OPPRESSION AND DEATH UNDER NAZI TYRANNY.

THE MUSEUM'S PRIMARY MISSION IS TO ADVANCE AND DISSEMINATE KNOWLEDGE
ABOUT THIS UNPRECEDENTED TRAGEDY, TO PRESERVE THE MEMORY OF THOSE WHO

SUFFERED; AND TO ENCOURAGE ITS VISITORS TO REFLECT UPON THE MORAL AND SPIRITUAL QUESTIONS RAISED BY THE EVENTS OF THE HOLOCAUST AS WELL AS THEIR OWN RESPONSIBILITIES AS CITIZENS OF A DEMOCRACY.

CHARTERED BY A UNANIMOUS ACT OF CONGRESS IN 1980 AND LOCATED ADJACENT TO THE NATIONAL MALL IN WASHINGTON, DC, THE MUSEUM STRIVES TO BROADEN PUBLIC UNDERSTANDING OF THE HISTORY OF THE HOLOCAUST THROUGH MULTIFACETED PROGRAMS: EXHIBITIONS; RESEARCH AND PUBLICATION; COLLECTING AND PRESERVING MATERIAL EVIDENCE, ART AND ARTIFACTS RELATED TO THE HOLOCAUST; ANNUAL HOLOCAUST COMMEMORATIONS KNOWN AS DAYS OF REMEMBRANCE;

DISTRIBUTION OF EDUCATION MATERIALS AND TEACHER RESOURCES; AND A VARIETY OF PUBLIC PROGRAMMING DESIGNED TO ENHANCE UNDERSTANDING OF THE HOLOCAUST AND RELATED ISSUES, INCLUDING THOSE OF CONTEMPORARY SIGNIFICANCE.

FORM 990, PART III, LINE 4A

DESCRIPTION OF PROGRAM SERVICES (CONTINUED):

LOCATED AMONG OUR NATIONAL MONUMENTS TO FREEDOM ON THE NATIONAL MALL, THE MUSEUM PROVIDES A POWERFUL LESSON IN THE FRAGILITY OF FREEDOM, THE MYTH OF PROGRESS, AND THE NEED FOR VIGILANCE IN PRESERVING DEMOCRATIC VALUES. WITH UNIQUE POWER AND AUTHENTICITY, THE MUSEUM TEACHES MILLIONS OF PEOPLE EACH YEAR ABOUT THE DANGERS OF UNCHECKED HATRED AND THE NEED TO PREVENT GENOCIDE. AND WE ENCOURAGE THEM TO ACT, CULTIVATING A SENSE OF MORAL RESPONSIBILITY AMONG OUR CITIZENS SO THAT THEY WILL RESPOND TO THE MONUMENTAL CHALLENGES THAT CONFRONT OUR WORLD.

TODAY WE FACE AN ALARMING RISE IN HOLOCAUST DENIAL AND ANTISEMITISM-EVEN
IN THE VERY LANDS WHERE THE HOLOCAUST HAPPENED-AS WELL AS GENOCIDE AND
THREATS OF GENOCIDE IN OTHER PARTS OF THE WORLD.

THEIR OWN RESPONSIBILITIES TODAY.

THE MUSEUM WORKS CLOSELY WITH MANY KEY SEGMENTS OF SOCIETY WHO WILL

AFFECT THE FUTURE OF OUR NATION. BY STUDYING THE CHOICES MADE BY

INDIVIDUALS AND INSTITUTIONS DURING THE HOLOCAUST, PROFESSIONALS FROM THE

FIELDS OF LAW ENFORCEMENT, THE JUDICIARY, AND THE MILITARY, AS WELL AS

DIPLOMACY, MEDICINE, EDUCATION, AND RELIGION, GAIN FRESH INSIGHT INTO

IN ADDITION TO OUR LEADERSHIP TRAINING PROGRAMS, THE MUSEUM SPONSORS

ONSITE AND TRAVELING EXHIBITIONS, EDUCATIONAL OUTREACH, AND HOLOCAUST

COMMEMORATIONS, INCLUDING THE NATION'S ANNUAL OBSERVANCE OF THE DAYS OF

REMEMBRANCE IN THE US CAPITOL. OUR JACK, JOSEPH AND MORTON MANDEL CENTER

FOR ADVANCED HOLOCAUST STUDIES FOSTERS THE CONTINUED GROWTH AND VITALITY

OF THE FIELD OF HOLOCAUST STUDIES. OUR SIMON-SKJODT CENTER FOR THE

PREVENTION OF GENOCIDE WORKS TO EDUCATE, ENGAGE, AND INSPIRE THE PUBLIC

TO LEARN MORE ABOUT PAST GENOCIDES-SUCH AS THOSE IN RWANDA, BOSNIA, AND

DARFUR-AND TO CONSIDER WHAT THEY CAN DO TO PREVENT THESE ATROCITIES IN

THE FUTURE. THE SIMON-SKJODT CENTER FOR THE PREVENTION OF GENOCIDE ALSO

WORKS TO GALVANIZE POLICY MAKERS BOTH IN THE US AND AROUND THE WORLD TO

CREATE THE TOOLS AND STRUCTURES NEEDED TO AVERT THE NEXT CRISIS.

SINCE ITS DEDICATION IN 1993, THE MUSEUM HAS WELCOMED MORE THAN 38.6
MILLION VISITORS, INCLUDING 98 HEADS OF STATE AND MORE THAN 10 MILLION
CHILDREN. OUR WEBSITE, THE WORLD'S LEADING ONLINE AUTHORITY ON THE
HOLOCAUST, IS AVAILABLE IN 15 LANGUAGES AND WAS VISITED IN 2015 BY MORE
THAN 18.5 MILLION PEOPLE REPRESENTING 236 COUNTRIES AND TERRITORIES.

Name of the organization

THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM

52-1309391

FORM 990, PART VI, SECTION B, LINE 11B: PROCESS FOR REVIEW OF FORM 990:

THE FORM 990 IS PREPARED BY THE MUSEUM'S INDEPENDENT AUDITOR, BDO USA,
UNDER THE DIRECTION OF THE MUSEUM'S CHIEF FINANCIAL OFFICER. THE DRAFT

990 IS REVIEWED INTERNALLY BY THE MUSEUM'S INTERNAL AUDITOR, ITS GENERAL

COUNSEL, ITS CHIEF FINANCIAL OFFICER AND THE MUSEUM DIRECTOR. A HARD COPY

OF THE DRAFT FORM 990 IS THEN MAILED TO EACH COUNCIL MEMBER WITH A COVER

LETTER STATING THE DATE THE FORM WILL BE FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C: CONFLICT OF INTEREST POLICY:

EACH COUNCIL MEMBER IS GIVEN A COPY OF THE CONFLICTS OF INTEREST AND
ETHICS POLICY AND THEY ARE REQUIRED TO SIGN AN ANNUAL COMPLIANCE
STATEMENT THAT CONFIRMS THEY HAVE READ THE POLICY AND AGREE TO COMPLY
WITH ITS PROVISIONS. THE COUNCIL'S GENERAL COUNSEL ASCERTAINS THAT EACH
COUNCIL MEMBER HAS SIGNED AND SUBMITTED AN ANNUAL COMPLIANCE STATEMENT
AND REPORTS TO THE EXECUTIVE COMMITTEE AND THE AUDIT COMMITTEE ON WHETHER
ANY ACTUAL OR POTENTIAL CONFLICTS OF INTEREST ARE DISCLOSED THEREIN. KEY
STAFF MEMBERS, OFFICE HEADS, CONTRACTING OFFICIALS, AND OTHER STAFF
MEMBERS HAVING FIDUCIARY RESPONSIBILITY AND SELECTED BY THE MUSEUM'S
GENERAL COUNSEL ARE REQUIRED TO ANNUALLY COMPLETE AND SUBMIT A
CONFIDENTIAL FINANCIAL DISCLOSURE REPORT. THE REPORTS ARE REVIEWED BY THE
MUSEUM'S GENERAL COUNSEL FOR ANY ACTUAL OR POTENTIAL CONFLICTS OF
INTEREST AND, WHERE FOUND, CORRECTIVE MEASURES WILL BE REQUIRED.

FORM 990, PART VI, SECTION B, LINES 15A AND 15B: COMPENSATION POLICIES
LINE 15A

THE DIRECTOR OF THE MUSEUM IS THE CHIEF EXECUTIVE OFFICER OF THE MUSEUM. THE DIRECTOR IS APPOINTED BY THE CHAIRPERSON OF THE UNITED STATES HOLOCAUST MEMORIAL COUNCIL, SUBJECT TO CONFIRMATION OF THE COUNCIL. 2007, AN OUTSIDE CONSULTING FIRM WAS RETAINED TO ASSIST THE COUNCIL IN DETERMINING THE APPROPRIATE COMPENSATION LEVEL FOR THE DIRECTOR. ON THE BASIS OF THE REPORT ISSUED BY THE CONSULTING FIRM, EFFECTIVE ON JANUARY 1, 2007, THE COUNCIL ENTERED INTO A SEVEN-YEAR EMPLOYMENT AGREEMENT WITH THE DIRECTOR. THE DIRECTOR'S COMPENSATION WAS SET AT A LEVEL EQUAL TO APPROXIMATELY THE 75TH PERCENTILE OF THE COMPENSATION FOR CHIEF EXECUTIVE OFFICERS OF COMPARABLE ORGANIZATIONS. UPON EXPIRATION OF THAT EMPLOYMENT AGREEMENT, EFFECTIVE ON JANUARY 1, 2014, THE MUSEUM ENTERED INTO A NEW EMPLOYMENT AGREEMENT WITH A SEVEN YEAR TERM, WITH AN OPTION GIVEN TO THE MUSEUM TO EXTEND THE TERM FOR AN ADDITIONAL TWO YEARS. THE ANNUALIZED BASE COMPENSATION IN THE NEW EMPLOYMENT AGREEMENT WAS SET AT A LEVEL THAT REPRESENTED A 5.55% INCREASE OVER THE ANNUALIZED BASE COMPENSATION OF THE DIRECTOR FOR THE FIRST YEAR OF THE PRIOR EMPLOYMENT AGREEMENT, WHICH HAD BEEN SET IN 2007 ON THE BASIS OF INFORMATION PROVIDED BY AN INDEPENDENT OUTSIDE CONSULTANT. THE NEW EMPLOYMENT AGREEMENT PROVIDES THAT THE DIRECTOR'S ANNUALIZED BASE COMPENSATION DOES NOT INCREASE DURING THE TERM OF THE NEW EMPLOYMENT AGREEMENT; ANY INCREASES IN COMPENSATION TO THE DIRECTOR BEING SOLELY AT THE DISCRETION OF THE COUNCIL. THE NEW EMPLOYMENT AGREEMENT ALSO PROVIDES FOR AN INCREASE IN THE CAP ON PAYMENTS TO THE DIRECTOR PURSUANT TO ONE OF TWO NON-QUALIFIED DEFERRED COMPENSATION PLANS THAT HAD BEEN ESTABLISHED UNDER THE PRIOR EMPLOYMENT

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THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM

AGREEMENT. THE NEW EMPLOYMENT AGREEMENT WAS NEGOTIATED AT ARMS-LENGTH BETWEEN THE DIRECTOR AND A SELECT GROUP OF COUNCIL MEMBERS, ASSISTED BY THE COUNCIL'S GENERAL COUNSEL. THE NEW EMPLOYMENT AGREEMENT WAS APPROVED BY THE COUNCIL'S EXECUTIVE COMMITTEE.

#### LINE 15 B

THE PROCESS FOR DETERMINING OFFICERS' COMPENSATION: THE PROCESS FOR DETERMINING CHIEF DEVELOPMENT OFFICER'S COMPENSATION: TO ESTABLISH THE CHIEF DEVELOPMENT OFFICER'S COMPENSATION, THE MUSEUM RETAINED THE SERVICES OF A CONSULTING FIRM TO REVIEW THE COMPETITIVENESS IN THE PRIVATE FUNDRAISING INDUSTRY FOR THE DEVELOPMENT STAFF COMPENSATION STRUCTURE. THE CONSULTANT COLLECTED AND ANALYZED DATA FROM OTHER COMPARABLE ORGANIZATIONS. THEY CONCLUDED THAT THE CHIEF DEVELOPMENT OFFICER'S COMPENSATION WAS BELOW THE AVERAGE COMPENSATION OF THE COMPARABLE ORGANIZATIONS. BASED ON THIS CONCLUSION, A CONFERENCE CALL WAS HELD WITH THE CO-CHAIRS OF THE DEVELOPMENT COMMITTEE, CHAIR OF THE COUNCIL, AND THE DIRECTOR. THE DECISION WAS MADE TO SET THE COMPENSATION AT THE AVERAGE COMPENSATION LEVEL. THE CHIEF DEVELOPMENT OFFICER'S CURRENT WRITTEN EMPLOYMENT CONTRACT IN EFFECT FOR THIS REPORTING PERIOD HAS INCREASES APPLICABLE TO MUSEUM-WIDE COST OF LIVING ADJUSTMENTS AND ENDS DECEMBER 31, 2017.

FORM 990, PART VI, SECTION C, LINE 19 THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE ON THE ORGANIZATION'S WEBSITE AND UPON REQUEST.

Schedule O (Form 990 or 990-EZ) 2014 Page **2** 

Name of the organization

THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM

52-1309391

FORM 990, PART XII, LINE 2C

THE PROCESS FOR OVERSIGHT OF THE AUDITED FINANCIAL STATEMENTS:

THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.

ATTACHMENT 1

### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
CENTERRA GROUP, LLC 7121 FAIRWAY DRIVE PALM BEACH GARDENS, FL 33418	GUARD SERVICES	5,514,243.
PRODUCTION SOLUTIONS 1953 GALLOWS ROAD VIENNA, VA 22182	FULFILLMENT SERVICES	2,303,787.
SMITHGROUP JJR, INC 1700 NEW YORK AVENUE, SUITE 100 WASHINGTON, DC 20006	ARCHITECTURAL	2,152,460.
THE PRINCIPLE GROUP LLC 10837 LANHAM SEVERN ROAD GLENN DALE, MD 20769	JANITORIAL SERVICES	1,837,890.
SERVICE FIRST CONSULTING, LLC 2306 GLEBE ROAD ARLINGTON, VA 22207	IT SERVICE	972,362.

## ATTACHMENT 2

#### FORM 990, PART IX - OTHER FEES

	(A)	(B)	(C)	(D)
	TOTAL	PROGRAM	MANAGEMENT	FUNDRAISING
DESCRIPTION	FEES	SERVICE EXP.	AND GENERAL	EXPENSES
SECURITY SERVICES	6,783,673.	6,783,673.		
PROFESSIONAL SERVICES	8,167,098.	8,167,098.		
OTHER SERVICE CONTRACTS	5,786,849.	5,786,849.		
JANITORIAL SERVICES	1,813,347.	1,813,347.		
BAD DEBT EXPENSE	1,440,283.	1,440,283.		

Name of the organization	Employer identification number
THE UNITED STATES HOLOCAUST MEMORIAL MUSEUM	52-1309391
	ATTACHMENT 2 (CONT'D)

# FORM 990, PART IX - OTHER FEES

	(A) TOTAL FEES	(B) PROGRAM SERVICE EXP.	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING EXPENSES
COST OF GOODS SOLD	834,911.	834,911.		
BANK FEES	602,370.	602,370.		
OTHER	571,245.	571,245.		
ALLOCATIONS		-7,647,936.	3,895,269.	3,752,667.
TOTALS	25,999,776.	18,351,840.	3,895,269.	3,752,667.

# ATTACHMENT 3

# FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

DESCRIPTION		ENDING BOOK VALUE	COST OR FMV
PORTFOLIO CASH EQUIVALENTS		39,799,721.	FMV
SHORT TERM MONEY MARKET FUNDS	5	18,347.	FMV
US LARGE CAP EQUITIES		81,424,818.	FMV
US SMALL EQUITIES		20,212,585.	FMV
INTERNATIONAL MARKET EQUITIES		23,034,580.	FMV
EMERGING MARKETS EQUITIES		9,119,006.	FMV
FIXED INCOME MUTUAL FUNDS		26,547,981.	FMV
MULTI STRATEGY MUTUAL FUNDS		19,003,417.	FMV
HIGH YIELD CORPORATE BONDS		11,088,287.	FMV
STATE OF ISRAEL BONDS		175,859.	FMV
DOMESTIC EQUITIES		19,533,534.	FMV
	TOTALS	249,958,135.	